

Retained Earnings Plan – 2020

For the purposes of this plan please find the definitions extracted from the current Joint Operating Agreement:

14.3 (e) Retained Earnings

“Prior to the end of the first year of the Term, the Association will develop a plan to spend and/or keep as operating contingency, at the Association’s discretion, its Retained Earnings and will update that plan on an annual basis to reflect amounts actually spent in the past year, use of funds, the current balance of Retained Earnings and any revised plans for future spending of the Retained Earnings. The Association will make its plan publically available and will post its plan and all updates on the Association’s website. The Association will use its best efforts to execute on its plan and shall make expenditures of Retained Earnings in accordance with the plan, as it is updated from time to time. Subject to the foregoing, the Association agrees that Retained Earnings may only be spent on physical improvements to or capital projects within the Community Centre Network or for the direct provision of Programming or services to the public at or from the Jointly Operated Facilities.

The Association acknowledges and agrees that the buildings and Fixtures comprising the Entire Facility are and will continue to be owned by the City and Park Board, notwithstanding any contribution of funds (including Retained Earnings and grant revenue) by the Association.”

1 (q) Facility Generated Revenue

*““**Facility-Generated Revenue**” means all revenue generated by the Association with the assistance of the Park Board or through the Association’s use of the Jointly Operated Facilities, including from Programming (including at Satellite Locations), room rentals, Association-operated Licensed Childcare, payments due under childcare leases, concessions and vending machines, any Association operated fitness centre and special events held in the Jointly Operated Facilities and any other revenue identified as “facility-generated revenue” in Appendix C; however, “Facility-generated Revenue” expressly excludes grant, bequest, donation and fundraising revenue, interest and investment income, and refunded rental deposits;”*

1 (mm) Retained Earnings

*“**Retained Earnings**” means the unspent revenue accumulated by the Association over time from Facility-Generated Revenue;*

*Furthermore, for the purposes of this plan the retained earnings includes all **non-externally restricted funds** and is inclusive of revenue obtained outside of the **Facility Generated Revenue.**”*

*Current balance **\$ 849,555**

Planned spending

Capital Purchases

Capital Purchase Contingency	5,000
Courtyard Playground	100,000
Room 9 floor and mirror upgrade	30,000
Dishwasher/Sanitizer Community Hall	10,000

Operating contingency 704,555

*Non-externally restricted funds as of 2018 Audited Financial Statements